ELT Group of Companies

ENVIRONMENTAL LIABILITY TRANSFER, INC.











Est. 1990

Brownfield Acquisition & Development Firm

Targeting Former Industrial Sites

Portfolio Exceeds 65 million sq/ft under roof

cdcco.com

Est. 2004

Nation's Leading Environmental Liability Assumption Firm

\$1.5 Billion of Environmental Liabilities Acquired (90% have achieved final milestones)

eltransfer.com

Est. 2008

Environmental Consulting Firm

Over 250 Active Environmental Remediation Projects

enviroanalyticsgroup.com

Est. 2017

Captive Demolition Company

Large and modern fleet of demolition equipment

Safety first culture

industrial-demolition.com

Est. 2018

Industrial Liquidation Company

Over 1,500 industrial liquidation projects by executive management team

industrial-recovery.com



ELT Footprint

- > Est. 1990
- Brownfield Acquisition & Development Firm
- ➤ Over \$1.5 Billion in Environmental Liabilities Assumed
- Over 300 Brownfield Cleanup & Development Projects to Date
- Accumulative Portfolio Exceeds65 million sq/ft under roof



Brownfield Categories

ENVIRONMENTAL LIABILITY TRANSFER, INC.

Category #1

Real Estate Value Exceeds Environmental Liability

Represents 60% of Brownfield Development

But only 15% of Brownfield Sites

Category #2

Environmental Liability
Exceed Real Estate Value
(Polluter Pays)

Represents 20% of Brownfield Development

But only 25% of Brownfield Sites

Category #3

Environmental Liability
Exceed Real Estate Value
(No Polluter to Pay)

Represents 20% of Brownfield Development

But 60% of Brownfield Sites



The Removal of Uncertainty through Liability Assumption Providers...

Environmental

 Assume all environmental liabilities and indemnify all parties

Zoning & Entitlements

 Obtain zoning & entitlements for highest & best use

Project Timeframe

 Reach regulatory closure faster than PRPs and regulatory agencies Regulatory Uncertainty Provide certainty & indemnify against regulatory change

Financing

 Increase the likelihood of lender engagement

Repositioning Costs

 Render the site as "Shovel ready" for vertical redevelopment

Prepares Brownfields for Redevelopment



Methodology

ENVIRONMENTAL LIABILITY TRANSFER, INC.

ELTC = (FMV) - (IC+EL+EI+CC+X+R+I)

ELTC Environmental Liability Transfer Costs

FMV Fair Market Value of Assets

IC Investigative Costs

EL Environmental Liabilities

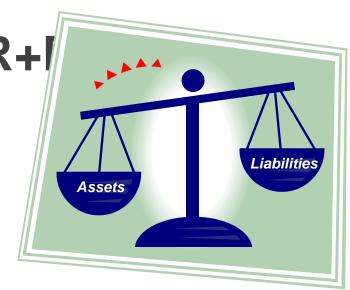
El Environmental Insurance

CC Carry Costs

X Contingency

R Repositioning Costs

P Profit



ELT's Indemnification Stack

ENVIRONMENTAL LIABILITY TRANSFER, INC



Environmental Insurance Policies

Fully-Funded Remediation

Environmental Liability

TRACK RECORD: ELT has assumed over \$1.5 billion USD in corporate environmental liabilities, managed the environmental cleanup of over 300 brownfield properties (90% have reached final milestones), and has never defaulted on an obligation or given a site back to the Seller/Transfer.



Benefits of Transferring Environmental Liabilities

ENVIRONMENTAL LIABILITY TRANSFER, INC.

Corporate Indemnification

ELT affords the maximum allowable release and insulation from future liability with complete indemnification of the Seller.

Guaranteed Cost Certainty

ELT provides a fixed-cost solution for environmental obligations and uncertainties.

Elimination of Compliance Issues

ELT assumes all regulatory compliance obligations, freeing up manpower and capital.

Elimination of Regulatory Reopeners

ELT assumes all environmental liabilities regardless of whether regulations change ensuring that environmental liabilities never revert back to the Seller/Transferer.

Financial and Economic Considerations

Liability transference allows the Seller to report to stakeholders a financially more stable and liability free balance sheet.

Human Capital Relief

Transferring environmental liabilities allows the Seller to focus on their core business and not be hindered with managing a cleanup project that exhausts time, energy and additional expenses.

Sustainability Benefits

Following remediation, the site will be repurposed for its highest and best use, in line with any guidance set forth by the Seller. Brownfield remediation preserves the legacy and brand of the Seller when they cease operations, and provides ancillary benefits to the local community, such as job creation.



For more information on anything in this presentation, or to schedule a confidential call regarding your corporate environmental liabilities, please contact us.

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